The OSCE as Mediator
Instruments – Challenges – Potentials

German OSCE Chairmanship 2016 Conference
6 July 2016
THE OSCE AS MEDIATOR
Instruments - Challenges - Potentials

Berlin, 6 July 2016
The OSCE as Mediator
Instruments – Challenges – Potentials

German OSCE Chairmanship 2016 Conference
6 July 2016

Table of Contents

Conference Programme ............................................................. 4
Executive Summary ............................................................... 6

Foreword: Rüdiger König, Director-General, Directorate-General S for Crisis Prevention, Stabilisation, Post-Conflict Peacebuilding and Humanitarian Assistance, German Foreign Office ........................................... 7

Keynote: Dr h.c. Gernot Erler, Special Representative of the Federal Government of Germany for the OSCE Chairmanship ......................................................... 8

The OSCE and Mediation – Roles and Approaches ............................... 10

Status-neutral Mediation Approaches:
How to involve non-recognised or disputed entities?
Kick-off Examples from South Caucasus ........................................ 13

Insider Mediators as Part of Peace Infrastructure:
Where do they complement and where do they pose a challenge?
Kick-off Examples from Northern Ireland and Tajikistan ..................... 16

Protracted Conflicts and their Multi-Dimensionality for Mediation:
How to see and use the potential of perceived deadlock situations?
Kick-off Examples from the Transdniestrian Settlement Process ............. 19

Inclusivity in Mediation Processes: Who sits at the table – who at the window?
Kick-off Examples from the Belgrade-Pristina-Discussion .................... 22

The OSCE: Variety of Mediation Instruments in the Case of Ukraine .......... 25

Key Points and Conclusions ..................................................... 28
## Conference Programme

**The OSCE as Mediator: Instruments – Challenges – Potentials**

**Europasaal, Federal Foreign Office, Berlin, 6 July 2016**

<table>
<thead>
<tr>
<th>Time</th>
<th>Session</th>
</tr>
</thead>
<tbody>
<tr>
<td>08:00</td>
<td>Registration and Coffee</td>
</tr>
</tbody>
</table>
| 09:00    | **Welcome**
|          | Rüdiger König, Director-General, Directorate-General S for Crisis Prevention, Stabilisation, Post-Conflict Peacebuilding and Humanitarian Assistance, Federal Foreign Office, Germany |
|          | **Keynote**
|          | The OSCE as Mediator
|          | Dr h.c. Gernot Erler, Special Representative of the Federal Government of Germany for the OSCE Chairmanship |
|          | **Plenary Panel**
|          | The OSCE and Mediation: Roles and Approaches
|          | Paul Picard, Deputy Director for Operations Service, OSCE Conflict Prevention Centre
|          | Ambassador Astrid Thors, OSCE High Commissioner on National Minorities
|          | Edelgard Bulmahn, Vice-President, German Bundestag
|          | Prof. Dr Dr h.c. Christian Tomuschat, President of the OSCE Court of Conciliation and Arbitration
|          | Chair:
|          | Dr Almut Wieland-Karimi, Center for International Peace Operations (ZIF)
|          | Dr Norbert Ropers, Berghof Foundation |
| 10:45    | Coffee Break                                 |
| 11:15    | **Parallel Panels**                          |

### Parallel Panels 1

**Status-neutral Mediation Approaches: How to involve non-recognised or disputed entities?**

*Kick-off Examples from South Caucasus*

- Ambassador Dr Günther Bächler, Special Representative of the OSCE Chairperson-in-Office for the South Caucasus
- Dr Oliver Wolleh, Programme Director Caucasus, Berghof Foundation
- Nina Tsikhistavi, Director, International Center on Conflict and Negotiation (ICCN), Georgia
- Magdalena Grono, Europe and Central Asia Program Director, International Crisis Group
- Chair:
  - Dirk Splinter, inmedio Berlin – institute for mediation . consulting . development
  - Sebastian Dworack, Center for International Peace Operations (ZIF)

### Parallel Panels 2

**Insider Mediators as Part of Peace Infrastructure: Where do they complement and where do they pose a challenge?**

*Kick-off Examples from Northern Ireland and Tajikistan*

- Rev. Dr Gary Mason, Founder and Director, Rethinking Conflict, Northern Ireland
- Dr Faredun Hodi-Zoda, Director, The Academy of Dialogue, Tajikistan
- Luxshi Vimalarajah, Programme Director Dialogue, Mediation and Peace Support Structures, Berghof Foundation
- Dr Christina Stenner, Mediation Support Officer, OSCE Conflict Prevention Centre
- Chair:
  - Dr Norbert Ropers, Berghof Foundation
  - Amit Singhal, Department of Political Affairs, United Nations
Protracted Conflicts and their Multi-Dimensionality for Mediation: How to see and use the potential of perceived deadlock situations? Kick-off Examples from the Transdniestrian Settlement Process

Ambassador Cord Meier-Klodt, Special Representative of the OSCE Chairperson-in-Office for the Transdniestrian Settlement Process
Rasa Ostrauskaite, Deputy Director OSCE Conflict Prevention Centre
Roxana Cristescu, Head, Eurasia Programme, Crisis Management Initiative (CMI)
Walter Kemp, Vice-President, International Peace Institute, Director for Europe and Central Asia
Dr Tanja Tamminen, Leader of the Research Group on Frozen and Unfrozen Conflicts, Institute for East and Southeast European Studies

Chair:
Prof. Dr Lars Kirchhoff, Center for Peace Mediation, European University Viadrina
Julia von Dobeneck, Center for Peace Mediation, European University Viadrina

Inclusivity in Mediation Processes: Who sits at the table – who at the window? Kick-off Examples from the Belgrade-Pristina-Dialogue

Ambassador Samuel Žbogar, Head of the European Union Office in Kosovo/European Union Special Representative in Kosovo
Ambassador Jean-Claude Schlumberger, Head of the OSCE Mission in Kosovo
Valdete Idrizi, Executive Director, platforma CiviKos, Pristina
Sonja Biserko, President, Helsinki Committee for Human Rights Serbia

Chair:
Brigitta von Messling, Center for International Peace Operations (ZIF)
Christoph Lüttmann, CSSP – Berlin Center for Integrative Mediation

13:15 Lunch Break
14:30 Plenary Panel
The OSCE: Variety of Mediation Instruments in the Case of Ukraine
Ambassador Dr Martin Sajdik, Special Representative of the OSCE Chairperson-in-Office in Ukraine and in the Trilateral Contact Group
Minister Konstantin Obolensky, Deputy Head of the Human Security Division, Swiss Federal Department of Foreign Affairs
Ambassador Wolfgang Ischinger, Chairman of the Munich Security Conference
Ambassador Eberhard Pohl, Head of the Permanent Mission of the Federal Republic of Germany to the OSCE

Chair:
Rüdiger König, Directorate-General S for Crisis Prevention, Stabilisation, Post-Conflict Peacebuilding and Humanitarian Assistance, Federal Foreign Office, Germany

16:00 Conclusions and Recommendations
Dr Almut Wieland-Karimi, Center for International Peace Operations (ZIF)
Dr Norbert Ropers, Berghof Foundation

16:30 End of Conference followed by coffee and light refreshments
Executive Summary

The German Chairmanship hosted the conference “The OSCE as Mediator. Instruments – Challenges – Potentials” in Berlin on 6 July 2016. The event was organised in cooperation with the Initiative Mediation Support Germany (IMSD). More than 200 participants from across the OSCE region attended, including high-ranking representatives of governments or parliaments of participating states, special envoys and practitioners engaged in mediation processes in the OSCE area, and mediation experts from civil society and academia.

Participants stressed the crucial role the OSCE plays in conflict prevention and resolution across the OSCE area and the continued need for dialogue, mediation and mediation support at all levels to increase trust, stability and security for OSCE populations affected or threatened by conflict.

The conference opened with a keynote by Dr Gernot Erler, Special Representative of the Federal Government of Germany for the OSCE Chairmanship, followed by a plenary panel on the current instruments and contributions of the various OSCE institutions and bodies to mediation. This was followed by parallel panels in which participants discussed different aspects of mediative approaches, such as status-neutral mediation, the potential of insider mediators, particularities of mediation in protracted conflicts and questions of inclusivity. The concluding plenary panel illustrated the interplay of multiple layers of mediation processes and international conflict resolution efforts in complex conflicts like the one in and around Ukraine.

The conference complemented a series of round table discussions, held in Vienna, on strengthening OSCE capacities and instruments across the conflict cycle and generated some fruitful input into these deliberations.

Broad support was expressed for:

- Further strengthening mediation as an important instrument of the OSCE across the conflict cycle;
- Promoting the role of women at all levels and in all phases of mediation;
- Increasing the inclusivity of dialogue processes and the implementation of agreements by opening up ways for wider segments of the population to contribute as early as possible, especially civil society and youth;
- Focusing on small and practical steps at the beginning to demonstrate the benefits of a settlement and to create trust and some form of dynamic;
- Enhancing the coherence of and the interplay between different tracks of mediation and the interlinking of mediation activities with other political processes and reform efforts;
- Strengthening the focus on effective conflict prevention, with mediation being one of the most efficient instruments with regard to the cost-effect relationship.
- Continuing to focus on capacity building both within the OSCE and in the conflict regions.

1 The IMSD consists of the Berghof Foundation, the Center for Peace Mediation (CPM) at the European University Viadrina, CSSP – Berlin Center for Integrative Mediation, inmedio berlin – institute for mediation, consulting, development and the Center for International Peace Operations (ZIF). The objective of the initiative is to make the existing knowledge on peace mediation and mediation support accessible to representatives of the Foreign Office of the Federal Republic of Germany and key decision-makers. Furthermore, the initiative aims to contribute to the exchange of persons and institutions working on peace mediation and mediation support. The consortium thus strengthens peace mediation in Germany and a stronger embedding of peace mediation as a foreign policy tool.
Foreword

Rüdiger König, Director-General, Directorate-General S for Crisis Prevention, Stabilisation, Post-Conflict Peacebuilding and Humanitarian Assistance, Federal Foreign Office, Germany

Conflict prevention, stabilisation and post-conflict reconstruction have become part of the Federal Foreign Office’s action-oriented approach. Mediation and multilateralism are indispensable elements of this equation. A distinguished set of experts and interested colleagues were present at the 2016 “The OSCE as Mediator” conference held at the Federal Foreign Office in Berlin.

This was the third conference on peace mediation jointly organised by the Federal Foreign Office and the Initiative Mediation Support Germany (IMSD). I would like to thank the members of the Initiative for their continued efforts: the Berghof Foundation, the Center for Peace Mediation of European University Viadrina (CPM), CSSP – Berlin Center for Integrative Mediation, inmedio berlin – institute for mediation, consulting, development and the Center for International Peace Operations (ZIF). I would also like to thank our panellists and our colleagues from the OSCE Task Force at the Federal Foreign Office with whom we co-organised this event.

At the Federal Foreign Office, we have been expanding our mediation activities over the last few years. We consider mediation to be one of the key instruments of crisis prevention, stabilisation and peace-building and want to make better and extended use of it.

We are continuing to focus on four main themes that were formulated as a result of our 2014 “Germany as Mediator” conference: an extension of our training activities, an extension of our project activities, further conceptual work on mediation and extended and intensified cooperation with multilateral and bilateral partners on mediation.

We work closely with the United Nations Mediation Support Unit, with the European External Action Service and its division on crisis prevention and mediation and, of course, with the OSCE.

The OSCE has longstanding experience in facilitating political dialogue and engaging in mediation activities, which are important elements of its crisis prevention and crisis management activities. Starting with the 1975 Helsinki Final Act, participating States committed to the peaceful settlement of conflicts and to the use of negotiation, mediation, conciliation, etc. The 1992 Helsinki Document further strengthened OSCE structures and enhanced the OSCE’s role in conflict prevention, crisis management and conflict resolution.

The conference “The OSCE as Mediator” illustrated the challenges posed by mediation and offered suggestions for the application of this tool, both within and beyond the OSCE context, thus contributing to the continuous development of mediation as a professional instrument in peace processes and stabilisation initiatives.
Keynote

Dr h.c. Gernot Erler, Special Representative of the Federal Government of Germany for the OSCE Chairmanship

Mr König, thank you very much for your kind welcome and introduction, Ms [Astrid] Thors, Edelgard [Bulmahn], Professor Tomuschat, Dr [Almut] Wieland-Karimi, Dr Ropers, Excellencies, Ladies and gentlemen,

On behalf of the German OSCE Chairmanship in 2016, I would also like to give all of you a very warm welcome to this conference – “The OSCE as Mediator” [...]

Over the last two years, the Federal Foreign Office has conducted a broad-based dialogue on our foreign policy, entitled Review 2014 – A Fresh Look at German Foreign Policy.

One of its most important insights, in my view, was clear support for the idea that Germany should assume greater responsibility at international level, especially in the fields of conflict prevention and peaceful conflict resolution. [...]

Peaceful conflict resolution through mediation requires trust and a willingness to compromise on the part of the conflict parties. [...]

For more than 40 years now, the OSCE has played an indispensable role in confidence-building, conflict prevention and conflict resolution in Europe. [...]

Keeping communication channels open, providing platforms for dialogue, taking account of others’ positions and working together to find viable solutions and compromises for all sides – that is the day-to-day activity of the OSCE. [...]

The OSCE is present on the ground in many participating States, often also outside the capital cities, through its field mission network.

Its Mediation Support Team at the Conflict Prevention Centre in Vienna supports ongoing mediation processes.

Many OSCE workers both in the field missions and in Vienna often have many years of expertise in mediation.

The independent institutions – the Office for Democratic Institutions and Human Rights (ODIHR), the High Commissioner on National Minorities and the Representative on Freedom of the Media – are also involved in dialogue promotion, conflict prevention and conflict resolution processes.

Through the quiet diplomacy of the High Commissioner on National Minorities or the project work conducted by the field missions in the area of reconciliation, dialogue and confidence building, the organisation is active at all stages from conflict prevention, through acute crisis management right up to post-conflict peacebuilding.

The OSCE Parliamentary Assembly also helps to prevent and resolve conflicts by intensifying parliamentary contacts and pursuing its own dialogue promotion initiatives.
What is little-known even to experts is that the OSCE even has its own Court of Conciliation and Arbitration, which participating States may call upon to resolve their disputes. [...] 

Ladies and gentlemen,

It is good to have instruments like the OSCE, but it is not enough. At the moment we are observing a worrying loss of trust and willingness to compromise, both within our societies and at international level. A friend-foe mentality, the tendency to turn political decisions into matters of principle, the insistence on one’s own subjective perceptions and assessments – all this makes it difficult to achieve compromise and has latterly even resulted in the return of war to Europe – take Crimea and eastern Ukraine – and the violent eruption of long-simmering conflicts, such as Nagorno-Karabakh.

I think we need to make sure that we don’t lose the ability to mediate and resolve disputes peacefully in the OSCE area. Other regions of the world envy us this historic achievement.

But the OSCE can’t do this on its own. We need the willingness of the participating States to make use of its instruments, to work constructively on resolving conflicts and above all to comply once more with the agreed rules and principles.

Yet the OSCE, with its tried and tested skills and institutions, can make a key contribution to mediation in the individual conflicts and thus foster confidence-building as a whole. We have therefore deliberately chosen the motto “Renewing dialogue, rebuilding trust, restoring security” for our OSCE Chairmanship.

It is no coincidence that this threefold strategy also describes the central elements of any mediation process. Reinforcing mediation and the OSCE’s other skills throughout the conflict cycle is one of the priorities of our Chairmanship.

We want to learn from past experiences, strengthen reliable instruments and at the same time make the organisation structurally fit for the future.

We want today’s conference to be a step in this direction. Our goal is to join with you to take a look at individual aspects, methods and tried and tested experiences and to draw benefit from them.

We also want to identify additional approaches that could be relevant to the OSCE and adapt them to give the organisation fresh impetus for developing its range of instruments.

The questions we need to pose in this context include:

How can we confront challenges such as status issues more effectively?

How can we make best use of additional potential such as insider mediators?

How can we make mediation processes more inclusive? One necessary factor in this connection is the inclusion of women.

And finally, how do all the various players and approaches connect with one another, how can we dovetail our instruments and mediation efforts in the face of the highly complex, interconnected conflicts of our times?

Ladies and gentlemen,

The past months and years have shown us that Europe is not – or is no longer – the haven of peace we perhaps rather too complacently took it to be for so long.

We ought now to have realised that here, too, the eruption of violence and the use of force to resolve conflicts are a possibility.

Let us therefore work together to strengthen and develop peaceful conflict resolution in the OSCE as well as the OSCE as a whole.

To this end, I wish you and all of us inspiring discussions and plenty of ideas from this conference.

Thank you very much.
The OSCE and Mediation: Roles and Approaches

The first plenary panel explored the experiences of the OSCE as a mediator and its instruments throughout the conflict cycle. Panellists included Ambassador Astrid Thors, OSCE High Commissioner on National Minorities, Ms. Edelgard Bulmahn, Vice-President of the German Bundestag, Prof. Dr Dr h.c. Christian Tomuschat, President of the OSCE Court of Conciliation and Arbitration and Mr Paul Picard, Deputy Director of the OSCE Conflict Prevention Centre. The Panel was chaired by Dr Almut Wieland-Karimi (ZIF) and Dr Norbert Ropers (Berghof Foundation).

Panellists agreed that due to its structure and history as an organisation of cooperation and confidence building, dialogue and mediation were naturally part of the OSCE’s DNA. In addition, its long-term engagement in conflict management, its acceptance by the parties as an honest broker and its ability to reach out to all levels of society provided the necessary preconditions to assume the role as mediator. With its comprehensive approach to security encompassing the organisation’s three dimensions and its unique combination of policy-making organs, expert institutions and field missions, the OSCE was predestined as a broker for comprehensive solutions to conflicts.

However, the organisation’s structure and area of engagement – the OSCE area – meant that some of the participating States were at the same time conflicting parties, which could be both an opportunity for inclusion, but also a challenge to mediation efforts.

Panellists stressed that mediation was a cost-effective means of crisis prevention and conflict management. Hence, the OSCE should focus even more on political processes and peace agreements with a particular emphasis on their implementation, to which the wider organisation with its different dimensions, approaches, institutions and not least missions on the ground was perfectly suited to make a meaningful contribution.

In times of increasing tensions and polarisation, the OSCE was the proper host for national dialogues as well as awareness raising activities and education about the organisation’s abilities with regard to peace agreements as an effective means to prevent further conflict. In order to be more effective, however, more coordination among the different approaches to conflict resolution at the international level as well as between different policy fields in participating States was required. The OSCE with its comprehensive approach to security provided the best platform for such a broad approach, possibly also connecting peace and conflict resolution with the UN’s Sustainable Development Goals.

As all conflicts are different, no one-size-fits-all solution exists. Panellists therefore suggested that efforts should not only be limited to the highest political level, but the OSCE should use and apply its efforts on all tracks in a complementary manner. This should also include utilising the potential of civil society, especially women and youth, as well as engagement of parliamentary channels or the OSCE Court of Conciliation and Arbitration, which so far had not been engaged in the manner initially foreseen. As conflict management and resolution were long-lasting efforts, the panel recommended the annually changing OSCE Chairmanships to appoint Special Representatives for mandates of more than one year in order to enhance and strengthen conflict resolution efforts.
The OSCE and Mediation: Roles and Approaches

Panel:
- Astria Thors: An honest broker is a better mediator.
- Edelgard Bulmann: Military doesn't solve conflicts...
- Prof. Dr. Dr. h.c. Christian Tomuschat: The role of consolidation commissions.
- Nathaniel Diaz: Who are the actors?
- Paul Picard: We need more support from Merkel!
- Pekka Haavisto: We need a change in the mindsets!
- Dr. Almut Wieland-Karimi: States should consider advantages!

- OSCE brings people together
- Special representatives (only 1 year??)
- Training is important
- Importance of mediation at different stages and also during the conflict
- Mediation is one of the most powerful prevention tools also in terms of costs
- We have to talk to the bad guys
- Let's create jobs
- We need to look at the different positions
- We need a systematic approach and reorganisation
- Inclusion of women!
- This is annoying
- Mediation round tables

- English is good for compromises
- Role of women
- National dialogues
- Bilateral commissions
- Don't forget education!

- Mediations are long processes
- We do have rosters!
- OSCE toolbox

- Just recommendations?
- Intervention early improved instruments for interventions worldwide
- We need to look at the different positions
- We need a change in the mindsets!

- Important to have good cooperation with the missions and structures
Status-neutral Mediation Approaches: How to involve non-recognised or disputed entities?

Kick-off Examples from South Caucasus

The first parallel panel discussed the question of how to deal with non-recognised or disputed entities in mediations. Panellists included Ambassador Dr Günther Baechler (Special Representative of the OSCE Chairperson-in-Office for the South Caucasus), Nina Tsikhistavi (Director, International Center on Conflict and Negotiation (ICCN), Georgia), Magdalena Grono (Europe and Central Asia Program Director, International Crisis Group) and Dr Oliver Wolleh (Program Director Caucasus, Berghof Foundation). The panel was chaired by Sebastian Dvorak (ZIF) and Dirk Splinter (inmedio berlin).

Panellists discussed best practices and challenges for enabling negotiation and mediation efforts despite unresolved status questions, with particular reference to the Southern Caucasus. At the core of many conflicts lies the status question, whether a certain breakaway territory is part of an existing state or an independent state of its own. Official negotiation formats which try to resolve this question often progress very slowly. Meanwhile, people’s lives are severely affected. The panellists expressed a strong need for the improvement of living conditions in those disputed territories, which cannot wait until the fundamental question is resolved. Close to a million people in the region live under ‘de facto siege conditions’ as one panellist put it, with limited or no possibility to move, even for medical treatment or family visits. A whole generation is growing up in closed societies, which has never experienced peace and normality.

Hence, a set of innovative measures has been developed to address and possibly solve challenges of everyday lives through status-neutral approaches. While status-neutral mediation efforts cannot solve the overall conflict and do not address the root causes, they can, at least on a temporary basis, provide channels of communication to negotiate possible solutions to practical issues and thereby create positive momentum through peace dividends.

Experience with status-neutral mediation approaches

As the most prominent example, panellists mentioned the Geneva International Discussions (GID) co-chaired by the Organization for Security and Co-operation in Europe (OSCE), the European Union (EU) and the United Nations (UN). The Geneva International Discussions bring together representatives of the conflict parties in and around Georgia, namely Georgia, Russia and Georgia’s breakaway regions Abkhazia and South Ossetia, as well as the United States. The talks aim to find solutions for operational challenges in the conflict region and among the parties involved, provide a space to focus on practical issues and to build trust and create positive momentum through peace dividends. The composition of the working groups is such that participants take part in their individual capacity – not as representatives of conflict parties – thereby allowing the inclusion of non-recognised actors in a face-saving way.
Panel 1: Status-neutral Mediation Approaches

How to involve non-recognised or disputed entities?
Kick-off examples from South Caucasus

Günther Bächler
I disagree with: "what we call mediation is diplomacy"
- We have a hybrid mandate
- Not a mediation approach as such
- All participants - not parties

Oliver Wolleh
Status question is affecting everything
do not address the cause but expensive issues
- We need with bypass structures local organisations
to start dialogue with Russians

Nina Tsikhistavi
We are afraid of compromises and intransparency

Magdalena Grono
We even lack consensus
- What kind of conflict do we have?

Chair
Dirk Splinter
Sebastian Dworack

Great pragmatism is needed!
- You can't solve core issues but certain particular issues
- Change people's perception... but maybe there is a danger of escalation as well!

Panel 1: Status-neutral Mediation Approaches

How to involve non-recognised or disputed entities?
Kick-off examples from South Caucasus

Günther Bächler
I disagree with: "what we call mediation is diplomacy"
- We have a hybrid mandate
- Not a mediation approach as such
- All participants - not parties

Oliver Wolleh
Status question is affecting everything
do not address the cause but expensive issues
- We need with bypass structures local organisations
to start dialogue with Russians

Nina Tsikhistavi
We are afraid of compromises and intransparency

Magdalena Grono
We even lack consensus
- What kind of conflict do we have?

Great pragmatism is needed!
- You can't solve core issues but certain particular issues
- Change people's perception... but maybe there is a danger of escalation as well!

Panel 1: Status-neutral Mediation Approaches

How to involve non-recognised or disputed entities?
Kick-off examples from South Caucasus

Günther Bächler
I disagree with: "what we call mediation is diplomacy"
- We have a hybrid mandate
- Not a mediation approach as such
- All participants - not parties

Oliver Wolleh
Status question is affecting everything
do not address the cause but expensive issues
- We need with bypass structures local organisations
to start dialogue with Russians

Nina Tsikhistavi
We are afraid of compromises and intransparency

Magdalena Grono
We even lack consensus
- What kind of conflict do we have?

Great pragmatism is needed!
- You can't solve core issues but certain particular issues
- Change people's perception... but maybe there is a danger of escalation as well!

Panel 1: Status-neutral Mediation Approaches

How to involve non-recognised or disputed entities?
Kick-off examples from South Caucasus

Günther Bächler
I disagree with: "what we call mediation is diplomacy"
- We have a hybrid mandate
- Not a mediation approach as such
- All participants - not parties

Oliver Wolleh
Status question is affecting everything
do not address the cause but expensive issues
- We need with bypass structures local organisations
to start dialogue with Russians

Nina Tsikhistavi
We are afraid of compromises and intransparency

Magdalena Grono
We even lack consensus
- What kind of conflict do we have?

Great pragmatism is needed!
- You can't solve core issues but certain particular issues
- Change people's perception... but maybe there is a danger of escalation as well!

Panel 1: Status-neutral Mediation Approaches

How to involve non-recognised or disputed entities?
Kick-off examples from South Caucasus

Günther Bächler
I disagree with: "what we call mediation is diplomacy"
- We have a hybrid mandate
- Not a mediation approach as such
- All participants - not parties

Oliver Wolleh
Status question is affecting everything
do not address the cause but expensive issues
- We need with bypass structures local organisations
to start dialogue with Russians

Nina Tsikhistavi
We are afraid of compromises and intransparency

Magdalena Grono
We even lack consensus
- What kind of conflict do we have?

Great pragmatism is needed!
- You can't solve core issues but certain particular issues
- Change people's perception... but maybe there is a danger of escalation as well!
Various successful examples were highlighted:

- Some mediation efforts have resulted in agreements about temporary status-neutral travel documents, which enable their holders to travel (at least to certain places and for certain purposes) without making a statement about the question whether the issuing entity is a state or not.

- In the mediation process between Georgia and Russia about a trade corridor through South Ossetia, an agreement was found in which the corridor is defined by geographic coordinates, thereby circumventing the question of labelling the territory through which it leads. Furthermore, the question of which government is responsible for the monitoring has been bypassed by commissioning a private company for this task.

- Practical questions of the management of the administrative boundary line (ABL) between Georgia and South Ossetia are addressed through regular meetings in tents at the ABL, the so-called Incident Prevention and Response Mechanism (IPRM), convened by the European Monitoring Mission (EUMM) and co-facilitated by Switzerland.

- Efforts are currently being made by the OSCE in Moldova to find agreements regarding the apostilisation of Transdniestrian university diplomas and the registration and mutually acceptable licence plates for Transdniestrian private vehicles (see also Panel 3).

- Fundamental principles of mediation are put into practice in these examples: The solutions create mutual benefits by transcending zero-sum/either-or assumptions through creative ways to think out the box.

Challenges

Notwithstanding the successes of the described approach, panellists cautioned that the term ‘status-neutral mediation approaches’ would seem problematical in the eyes of many conflict parties, because from their perspective everything should be focused on the status questions (‘We fought for status – not for normalisation’). Hence, the panel recommended using a different term than status-neutral mediation that would emphasise the pragmatic character of the endeavour by focusing on practical issues and operational challenges on the ground and not include the term “status”. If practical benefits are envisioned, parties’ readiness to embark on such a process can be fostered.

In addition, panellists cautioned that focusing on practical issues alone and thus potentially postponing the status question might have an adverse effect, i.e. it would cement the conflict or even lead to frustration and escalation in the long run rather than contribute to its solution. Thus, the causes of the conflict, in many cases status questions, should be kept in sight throughout the whole process.

Political will and the right momentum were essential for successfully addressing the status question. In addition, it was recommended that the participants in these exchange and negotiation activities be expanded beyond the parties to the conflict to include representatives of civil society from all sides that could act as facilitators or catalysts and function as channels for broader segments of society in order to feed their contribution into the official process.
Insider Mediators as Part of Peace Infrastructure: Where do they complement and where do they pose a challenge?

Kick-off Examples from Northern Ireland and Tajikistan

The second parallel panel focused on the role of Insider Mediators in conflict transformation and conflict prevention and the cooperation between Insider Mediators and international actors, especially international mediators and mediation support actors. It explored the potential of Insider Mediators and aimed to foster a deeper understanding of how international actors can constructively and effectively engage with Insider Mediators, particularly in contexts where international actors face limitations.

Christina Stenner (Mediation Support Officer at the OSCE Conflict Prevention Centre), Luxshi Vimalarajah (Programme Director of the Dialogue, Mediation and Peace Support Structures Programme at the Berghof Foundation), Rev. Dr Gary Mason (Founder and Director of Rethinking Conflict, Northern Ireland) and Faredun Hodiza (Director of the Academy of Dialogue, Tajikistan) shared their perspectives on the topic in the discussion, which was chaired and facilitated by Dr Norbert Ropers, Senior Advisor at Berghof Foundation, and Amit Singhal, Senior Political Affairs Officer at the UN Department of Political Affairs. Dr Gary Mason and Faredun Hodiza shared their decade-long experiences as Insider Mediators in Northern Ireland and Tajikistan, respectively.

The Potential and Roles of Insider Mediators

While insider and local components have partly been neglected in the international peacebuilding agenda of the 1990s, recently there has been an increased emphasis on supporting and engaging with insider and local peacebuilders, recognising their potential for conflict transformation and conflict prevention. Due to their strong ties to the conflict area and to the societies in conflict and their personal stake in the conflict, they not only have personal interests in lasting peace, but they often also enjoy better access to certain regions and conflict actors than external actors. Their in-depth knowledge about the conflict situation and their close geographical, cultural and normative proximity to conflict parties also contribute to the unique position of Insider Mediators.

Insider Mediators can play different roles and make different contributions in diverse contexts. In Tajikistan they were messengers, conflict analysts and human rights defenders. They determined entry points, contributed to building consensus across communities, directly mediated between conflict parties, monitored ceasefires and acted as early warning mechanisms. In Northern Ireland, given the high respect and legitimacy they enjoyed, religious authorities in particular were able to build bridges between segregated and fractured communities.
Insider Mediators as Part of Peace Infrastructure

Where do they complement and where do they pose a challenge?? Kick-off Examples from Northern Ireland and Tajikistan

Gary Mason

3 Young Boys...

Who becomes who??

We need to deal with the past...

Social Healing Process

Is not only for politicians and is not only useful for terrorists.

By what about us? The wheels, murders, epistles, circuses, checks.

Five years later...

Having done step by step...

We can work together!!

Insider Mediators are excellent door openers.

Luysh Wimalarajah

Let's have a look at Kigosh

Kirghiz

USBEK

North

South

What's the rumour??

Proud passion for peace

Decision-making by consensus

Decision-makers are very much influenced by peers.

Peace Messengers

Completely divers people with a common aim: create harmony.

Young people, religious, female, male, refugees, veterans, minorities...

A Challenge:

Peacemakers often want the quick harmony instead of going deeper to the reasons of the conflict.

Who is right?

Dr. Faredun Hodi-Zoda

Follow us!!

But remain yourselves.

Chak A

Chair

Dr. Naseeb Ruppers

Amit Singhal

Responsible: Berghof Foundation
Engaging with Insider Mediators

Engaging with Insider Mediators can be beneficial to international organisations, which often face (political, legal and organisational) difficulties in engaging with certain conflict actors. This is not only due to the unique access of Insider Mediators, but also because of their inherent mandate to facilitate and support dialogue. For organisations such as the OSCE, in which 57 participating States have to agree on a mandate for field missions, cooperation with Insider Mediators can open up new opportunities. Another great advantage that Insider Mediators bring to the table is that conflict actors are often more receptive to and willing to engage with their peers than with external actors.

There are already a number of existing projects in which international actors engage with Insider Mediators and support them. The OSCE Peace Messengers Project in Kyrgyzstan, which ran from 2007 – 2012 in the provinces Osh, Jalal-Abad and Chuy, is a particularly interesting example. The unique feature of this project was that it was built on existing informal and local structures, such as courts of elders and women’s committees. Peace Messenger teams consisting of teachers, elders, religious organisations, local administrations, journalists and representatives of the media and law enforcement bodies carried out educational work, identified underlying reasons for conflicts, provided information to decrease provocative rumours and responded to emergency situations. During the five-year project, the OSCE offered the Peace Messengers space for communication, interaction and country-wide networking as well as knowledge and skills enhancement. Furthermore, through documentaries and video clips, the OSCE helped to raise public awareness of the work of the Peace Messengers. One particular challenge facing the project included the Peace Messengers’ non-transformative and apolitical approach, which placed the emphasis on short-term crisis reduction and fostering harmony instead of on long-term conflict transformation and addressing the underlying grievances of minorities; other challenges were the conservative vision of authority and the Peace Messengers’ lack of official status as mediators.

Examples such as the Peace Messengers Project in Kyrgyzstan demonstrate that cooperation between international organisations and Insider Mediators can contribute to the establishment and consolidation of peace infrastructures that build society’s resilience and prevent and transform conflicts.
Protracted Conflicts and their Multi-Dimensionality for Mediation: How to see and use the potential of perceived deadlock situations?

Kick-off Examples from the Transdniestrian Settlement Process

The third parallel panel dealt with the particularities of mediation in protracted conflicts. Ambassador Cord Meier-Klodt (Special Representative of the OSCE Chairperson-in-Office 2016 for the Transdniestrian Settlement Process), Rasa Ostrauskaite (Deputy Director of the OSCE Conflict Prevention Centre), Roxana Cristescu (Head of the Eurasia Programme, Crisis Management Initiative), Dr Tanja Tamminen (Leader of the Research Group on Frozen and Unfrozen Conflicts, Institute for East and Southeast European Studies, University Regensburg) and Dr Walter Kemp (Vice-President International Peace Institute, Director for Europe and Central Asia, International Peace Institutes) contributed their perspectives on the topic. The panel was chaired by Prof. Dr Lars Kirchhoff and Julia von Dobeneck, CPM, European University Viadrina.

Protracted conflicts are characterised by persistent patterns and circular negotiations leading to a stable but dysfunctional conflict system. Peace mediation in its various forms (including dialogue facilitation) and at various political and societal levels seems to be well-suited to a structured response to the anatomy of protracted conflicts. Furthermore, the key approach of mediation – namely to find unorthodox yet interest-based solutions to complex matters – can help reveal the existing potential for development in these perceived deadlock situations. However, mediation also meets specific challenges and trade-offs, ranging from possible asymmetries between the parties to the frequent change of actors and representatives involved in the negotiations.

Against that background, and from five distinct perspectives, the panel investigated whether and how mediation can play an increasing role within the complexity of protracted conflict. For the purpose of illustration, examples and practical insights from the ongoing Transdniestrian settlement process served as a departure point and reference frame for the discussion.

Protracted or frozen?

‘Frozen’ or protracted conflicts can be characterised as stable but dysfunctional conflicts, even in the absence of violence. In order to focus on the still existing dynamics of these conflicts and to avoid the habituation effect, the notion of ‘protracted’ conflict is preferred by practitioners and scholars (see R. Biermann’s contribution to the conference “Breaking the Ice of Frozen Conflicts?”, 2016). The OSCE also uses the term ‘protracted’ as a neutral term to refer to the time the conflict has remained unresolved.

Specific challenges for mediation in protracted conflicts and possible answers

In most protracted conflicts (also in Transdniestria), the status of at least one actor is in question. Therefore, the mediator needs to find ways of handling this dilemma: Respecting the various forms and degrees of autonomy of the conflicting parties and their equality on the one hand, while not implicitly engaging in status questions on the other. A sensitive process design and careful verbal framing can be a solution.

Isolation of one partner, enemy images and dominating zero-sum assumptions on both sides: These are typical dynamics and challenges of protracted situations. One good strategic response has proven to be choosing small steps and tackling the most urgent aspects of daily life, where involved actors are willing to compromise. Or as Ambassador Cord Meier-Klodt put it: “If you choose a more cautious approach, you may actually get further faster”. The mere fact
**Protracted Conflicts and their Multi-Dimensionality for Mediation**

**How to see and use the potential of perceived deadlock situations?** Kick-off examples from the Transdniestrian Settlement Process

**5+2**
- The 5+2 members have had substantial influence
- You have to find out quickly who your allies are
- The OSCE is trying to speed up the process
- You have to think outside the box and think beyond the 5+2 process

**Rasa Ostrauskaite**
- We have to overcome our own strengths
- You have to find out quickly who your allies are
- The decision-making process of all OSCE bodies can be very slow

**Dr. Tanja Tamminen**
- The role of the actors in the conflict keeps changing
- Even abstract conflicts can be dynamic
- Even abstract conflicts can be dynamic

**Julia von Bobeneck**
- The 5+2 process needs to become more explicit
- You have to talk to your partners about it so they can be recognized

**Walter Kemp**
- There are a number of agencies in danger of getting lonely without their identity

**CHAIR**
- The OSCE is trying to speed up the process
- There should be a dialogue among conflict lines

**Zukunft ist Herkunft**
- Even abstract conflicts can be dynamic
- The role of the actors in the conflict keeps changing

**Problematik**
- There is something to be learned from the Transdniestrian Conflict... but every conflict is different

**Chair**
- The OSCE is trying to speed up the process
- You have to talk to your partners about it so they can be recognized

**Roxana Cristescu**
- There has been a myriad of initiatives, but not much concrete
- The process has been going on for a while

**Panel 3**
- Despite the issue... but rather consistency
- Sometimes it pays to be patient
- Sometimes it is better to be patient
- Sometimes the conflict situation has a coherent vision
of sustaining a dialogue and moving towards agreements on practical problems or technical questions (such as technical infrastructure or licence plates for private vehicles) for the benefit of the people on both banks of the river not only creates positive dynamics but also conveys the essence and serves as an example of a broader solution with special status for Transdniestria within a sovereign Republic of Moldova.

Lessons learned about the Transdniestrian conflict

While agreements on the status question may currently be out of reach, it seems conducive to focus on the specific interests (even on complex matters) of both sides and to shift from political to socioeconomic questions, as they might be easier to solve; one example is the trade liberalisation agreement reached between Chisinau and Tiraspol with the EU in 2015. Furthermore, the traditional track concept1 being used in mediation process design may need to be reviewed as the politically active actors with influence are regularly rotating from state to non-state positions and vice versa in Moldova. This makes it difficult to work with civil society. A mediator therefore needs to integrate those who have substantial yet less visible societal access and influence, instead of exclusively focusing on those holding formal positions. An important achievement in the Transdniestrian settlement process in 2016 was the mutual agreement on a roadmap, strategy and timetable for dialogue. The achievement of consensus on these matters is already of extraordinary value.

Recommendations

Both Moldova and Transdniestria are economically weak. Therefore, the benefits of cooperation should be made explicit and used as incentives. All levels of society should be supported in creating and developing a vision of the future they want to live in (peace dividend) as this is of utmost importance in order to transform the conflict in an inclusive and future-oriented way. The so-called “shadow of the future” (a game theory concept that expresses the idea that if people expect to interact repeatedly, they cooperate more) should be the guideline. Furthermore, all parties should be aware of which part of the process they “own”, as it does not help to blame the international mediators if things do not move, and it does not help to push topics forward from the mediators’ side, if the parties are not ready for it. At the same time, the OSCE should talk more to informal actors and informal interactions should be established between all levels of society. An informal track should be added and integrated into the work on the vision of a future for Transdniestrian society. Having a change of the OSCE chairperson-in-office representatives every year may make this more difficult and harder to stick to the small-steps strategy that requires endurance. However, in the case of protracted conflicts it might bring new energy and fresh ideas – and therefore also new opportunities – to the process.

1 Track 1: Official high-level political leaders; track 2: Influential academic, religious, and NGO leaders; track 3: Grassroots and civil society actors.
Inclusivity in Mediation Processes:  
Who sits at the table – who at the window?

Kick-off Examples from the Belgrade-Pristina-Dialogue

The fourth parallel panel discussed challenges and opportunities in inclusive peace mediation processes as well as options to increase inclusivity. Ambassador Samuel Žbogar (Head of the European Union Office in Kosovo/European Union Special Representative in Kosovo), Ambassador Jean-Claude Schlumberger (Head of the OSCE Mission in Kosovo), Valdete Idrizi (Executive Director, platforma CiviKos) and Sonja Biserko (President, Helsinki Committee for Human Rights Serbia) engaged first in a discussion as panellists, followed by a debate with the participants. The panel was chaired by Brigitta von Messling (Center for International Peace Operations, ZIF) and Christoph Lüttmann (CSSP – Berlin Center for Integrative Mediation).

What level of inclusivity, in which context?

The general benefits of inclusivity in peace mediation processes are widely known, as the panellists pointed out. The term ‘inclusivity’ is used in different contexts and needs clarification as to what form or level of inclusivity is referred to. In peace mediation processes, there are generally negotiations at two or more levels, for example international and domestic. While the focus in peace mediation processes lies primarily at the main negotiating table, the dynamics “at home” are often decisive for the likelihood of reaching an agreement. Therefore, inclusivity of consultation mechanisms “at home” is a key aspect in designing progressive peace mediation processes.

Factors in the trade-off between inclusivity and exclusivity – challenges in implementation

There are various factors influencing the level of inclusiveness of peace mediation processes. Ultimately, the conflict parties decide whom to include in the process, when and how. Where wider participation is not an option, the mediator can support alternative, accompanying formats to ensure an overall inclusive approach.

The inclusion of civil society can strengthen the legitimacy of a process and support the implementation of agreements. Mediators should therefore aim to include civil society either directly in the process or through formats which ensure that needs and interests are addressed. Public hearings and accompanying track 2 processes with informal links to the official negotiations are potential formats which can be used. A mediator can potentially also bring issues highlighted by the civil society to the negotiating table. The participation of women and the inclusion of gender perspectives must be embraced by the mediator in order to create a truly inclusive peace mediation process or settlement.

Opening a process and making it more inclusive creates expectations, resulting in the risk of frustration and rejection of the process or outcomes. Public opinion and media coverage are factors which often challenge ongoing peace mediation processes. The mediator should therefore encourage the parties to find an agreement on how to communicate to public and press.
Inclusivity in Mediation Processes

Who sits at the table — who sits at the window?

Kick-off Examples from the Belgrade-Pristina-Discussion

Panel 4

- Samuel Zbogar
- Jean Claude Schumberger
- Valdete Idrizi
- Sonia Biserko

Not a problem of format but mandate
We are not mediating, we are facilitating
A link is missing between Track 1 & civil society
Taylor-made mediation
A link is missing between Track 1 & civil society

Inclusivity of civil society
Inclusion of civil society

Problem of votes
Implementation as inclusive as possible

There was not enough inclusivity in the discussions
Problem of corruption
Implementation as inclusive as possible

Not a problem of format but mandate
We are not mediating, we are facilitating
A link is missing between Track 1 & civil society
Taylor-made mediation

The dialogue must be translated for civil society
It's hard to sustain political will

Role of the Kosovo Serbs has to be defined by themselves
Role of Kosovo is more emotional than political

We need the EU to prevent nationalism (e.g., from Russia)
Very blocking in general

We have a lack of political will

Chairs:
- Brigitta von Messling
- Christoph Lützmann

Graphical Recording by @Benjamin Felis
Peace mediation is dynamic and the level of inclusivity can also change throughout the process. Mediators and parties can develop mechanisms to broaden participation and increasingly ensure systemic and structured consultation with relevant stakeholder beyond the negotiating table. The formats and levels of inclusion can be adapted to the needs of the process. An increase in inclusivity is highly recommended in order to prepare a more feasible and sustainable implementation phase.

Observations and lessons learnt from the Belgrade-Pristina Dialogue

The track 1 dialogue process was and still is exclusive for various reasons. The non-participation – some say non-inclusion – of Kosovo Serbs at the negotiating table and overall lack of alternative formats are the main challenges facing the Dialogue and the implementation of the agreements reached so far. There is a variety of track 2 and 3 initiatives from civil society but without access to the track 1 process. The panel shared the need to interconnect the processes on tracks 2–3 with the official negotiations.

The conflicting public interpretations of the parties after each intermediary agreement are increasing the distrust within the societies towards the process and hinder implementation. Consistent and coordinated information about the process and interim progress to those not directly involved is essential in this regard. The EU as the mediator of the Belgrade-Pristina Dialogue should explore a) the potential to formulate joint statements beyond the agreement text, b) the option of increased outreach to the wider public and c) alternative formats that increase the inclusivity of the process. The OSCE could be a valuable partner – or mediation supporter – specifically in reaching out to the communities at the local level and realising alternative formats.

Key remarks and conclusions from the panel

Higher inclusivity of mediation processes generally results in more feasible and sustainable implementation once agreements are reached. While there is a trade-off between inclusivity and efficiency in mediation and negotiation processes, feasibility should not be taken as an excuse to dismiss inclusivity. Alternative forms that give more stakeholders a chance to voice their concerns and expectations should be considered early on. The processes on other tracks should – formally or informally – be linked to the main negotiations. Including women, youth, minorities or civil society representatives solely in terms of a “quota” without any meaningful influence is not sufficient. A pro-active mediator can set the agenda in a way which enables key concerns and interests of “missing parties” to be addressed at the table and consulted throughout the process.

While many peace mediation processes are rather exclusive at the start, there are often opportunities to increase inclusivity at a later stage, also in the implementation and monitoring process. The Belgrade-Pristina Dialogue needs more inclusivity, which may be achieved through additional consultation mechanisms. The OSCE, in close coordination with the EU, is predestined to (co-)facilitate alternative mechanisms, due to its intergovernmental character and more importantly due to its field presence in Serbia and Kosovo. A dialogue and consultation approach within the respective societies may prove to be essential in order to give space to the interests and needs of the civil societies and reduce resistance to the process and implementation “at home”.

...the mediator needs to strike a balance between inclusivity and efficiency. The more inclusive a process ... the more complex it gets...
The concluding plenary panel was chaired by Mr. Rüdiger König (Director-General, Directorate-General S for Crisis Prevention, Stabilisation, Post-Conflict Peacebuilding and Humanitarian Assistance at the Federal Foreign Office, Germany). Panellists included Ambassador Dr Martin Sajdik (Special Representative of the OSCE Chairperson-in-Office in Ukraine and in the Trilateral Contact Group), Minister Konstantin Obolensky (Deputy Head of the Human Security Division of the Swiss Federal Department of Foreign Affairs), Ambassador Wolfgang Ischinger (Chairman of the Munich Security Conference and in 2014 Representative of the OSCE Chairperson-in-Office for National Dialogue Roundtables in Ukraine) and Ambassador Eberhard Pohl (Head of the Permanent Mission of the Federal Republic of Germany to the OSCE).

The panel aimed to provide an overview of the variety of the OSCE’s approaches and instruments at various levels to support and foster mediation, dialogue, conflict resolution and crisis prevention in the case of Ukraine and to critically assess the effectiveness of the interplay and complementarity between these instruments, as well as successes and challenges of the various OSCE approaches.
THE OSCE: Variety of Mediation Instruments in the Case of Ukraine

**Conclusion & Recommendation**

- Adapt mediation to the needs
- Be creative with prohibited conflicts
- Multitrack processes with inclusivity
- Include inside mediators

1. Adapt mediation to the needs
2. Be creative with prohibited conflicts
3. Multitrack processes with inclusivity
4. Include inside mediators

**Panelists:**
- Dr. Martin Sajdik
- Konstantin Obolensky
- Wolfgang Schinger
- Eberhard Pohl
- Rudiger König

**Key Points:**
- There is no dialogue between the parties in separatist areas.
- Grades, separations, and border controls.
- Misions and permanent council.
- Cambrenz 2014.
- Rules of non-recognized access.
- Not even by Russia.
- No success.
- Procedure and number of victims.
- More men.
- More women.
- What will you do to include women?

**Mediation vs. Work of the CFC:**

- Schweizerische Arbeiter und Bauern: Mediation and Balk-channeling.
- Ausklangmittel (form of mediation)
- Panel = Form of mediation
- What is more important: Tool or person?

**Mediation vs. Work of the CFC:**

- More networking.
- More women.
- Biology in our genes.
- Education build capacities.
- Use different entry points.

**Architectures:**

- Linking to other tools
- Interior design
- Vision for a better society
- Graphic recording by
  - Benjamin Felis
of dialogue processes resist any broader involvement of civil society,
women or radical groups.

Panellists emphasised that focusing on small steps and practical
matters rather than approaching the larger, fundamental questions
can be helpful. The use of shuttle diplomacy and thus the building
of trust, respect and mutual understanding of different positions
between participants to the process from different layers of society
were mentioned as essential in supporting the official peace
negotiations.

However, while the efforts of the OSCE in cooperation with the
Normandy format had succeeded in reducing the number of
casualties, the conflict was still described as being a “hot conflict”
with a situation on the ground presenting itself as unpredictable both
for the population and for international actors and international
diplomacy.

It was therefore pointed out that the process would need to move
from conflict management to conflict resolution. Here, the OSCE
was ideally positioned to apply its toolkits in cooperation with local
actors.
Key Points and Conclusions

1. Peace mediation and dialogue with all its support approaches are among the most effective tools across the conflict cycle.

2. The OSCE’s assets are its long-term engagement in conflict management, its acceptability to the parties as an honest broker and its ability to reach out to all levels of society. As an organisation of cooperation and confidence building, whose decisions are taken by consensus, the OSCE has mediation “in its DNA” and is well-placed to assume the role of a mediator. However, the fact that the OSCE only deals with conflicts within the OSCE region and therefore conflicting parties are themselves participating States in the mediating organisation can be an opportunity and a dilemma at the same time.

3. Better internal coordination is needed between different approaches to conflict resolution at the international level (civilian, military, police) and between different policy fields (foreign, trade, development assistance, defence, etc.) in participating States to avoid incoherence and arrive at a comprehensive strategy to foster peace and stability. The OSCE’s concept of comprehensive security is a suitable starting point for such an approach.

4. Since each conflict is different, there is no one-size-fits-all blueprint for mediation process design. All available tracks and points of access to mediation should be fully utilised and must complement each other. At times, involvement of the highest political level is indispensable. Making use of the potential of civil society, especially women and youth, and engagement of parliamentary channels are important.

5. Terms of Special Representatives of the Chairman in Office for more than one year would enhance the effectiveness of the OSCE’s conflict resolution efforts and strengthen their role in mediation processes.
In protracted conflicts, where status questions are at the core of the problem, it has proven to be an effective way to focus on small and sometimes technical matters first, leaving the status question aside for the moment. Furthermore, working on a vision of the future and eliciting the true interests of those involved or suffering from the conflict is of utmost importance in order to transform the conflict in an inclusive and future-oriented way.

Higher inclusivity of mediation processes generally results in more feasible and sustainable implementation once agreements are reached. There are various ways of ensuring a process’s inclusivity without necessarily involving representatives at the table, such as accompanying and consultation processes, or pro-active communication about progress and current developments to the stakeholders. Including women, youth, minorities or civil society representatives only in terms of a “quota” without any meaningful influence is not sufficient.

Local knowledge and local ownership are essential for successful mediation processes, as is broad involvement of civil society, women, youth and hard-to-reach actors such as non-state armed groups. Both aspects are sometimes difficult to balance for outside mediators, e.g. when local hosts of dialogue processes are more reluctant to reach out to more radical actors than mediators would recommend.

Cooperation with insider mediators can offer the OSCE access to regions and/or actors the organisation cannot otherwise reach. Insider mediators can play multiple roles in their societies (early warning/early action, conciliation, advocacy, etc.), because they are trusted by all sides, highly motivated, fully aware of local conditions, traditions and relations and have broad networks.

It is an integral asset of the OSCE that it can utilise a multiplicity of formats and roles for hybrid mediation processes, e.g. official negotiations, shuttle diplomacy, back channels, contact groups and dialogue facilitation. Thanks to its intergovernmental nature and field missions, the OSCE has significant potential in interlinking the different tracks.
Published by

Federal Foreign Office, Directorate-General for Crisis Prevention, Stabilisation and Post-Conflict Peacebuilding, Division S 03
Werderscher Markt 1, D-10117 Berlin
www.auswaertiges-amt.de

and the Initiative Mediation Support Deutschland (IMSD), consisting of:

Berghof Foundation
Altensteinstraße 48a, D-14195 Berlin
www.berghof-foundation.org

Center for Peace Mediation (CPM) at the European University Viadrina
Große Scharrnstraße 59, D-15230 Frankfurt (Oder)
www.peacemediation.de

CSSP – Berlin Center for Integrative Mediation
Landgrafenstraße 15, D-10787 Berlin
www.cssp-mediation.org

inmedio berlin – institut für mediation, beratung, entwicklung
Holbeinstraße 33, D-12203 Berlin
www.inmedio.de

Center for International Peace Operations (ZIF) gGmbH
Ludwigkirchplatz 3 – 4, D-10719 Berlin
www.zif-berlin.org
THE OSCE AS MEDIATOR

Instruments - Challenges - Potentials

Berlin, 6 July 2016